Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Industrial Units	(1.616)		0.134	. ,	Shortfall of £0.214m from Industrial Estate Rental Income, due to the current economic climate reducing occupancy levels. Repairs & Maintenance projected to exceed budget by £0.044m. Salary savings of £0.100m mitigate some of the above shortfalls.	Maximise occupancy levels throughout industrial units.
Administration Buidlings	1.187	1.228	0.041	0.015	Insurance Claim settlement for the Council Chamber repair and upgrade resulting in a betterment excess of £0.050m being incurred.	
Property Asset & Development	0.826	0.816	(0.010)	(0.012)	Net Vacancy Savings	
Regulatory Services	0.309	0.243	(0.066)	(0.069)	Over recovery on Streetworks income	
Car Parks	0.025	0.055	0.030	0.026	Car Park income is anticipated to be £0.045m short of target offset by a £0.017m reduction in planned maintenance works	Keep income levels closely monitored and ensure the reduction in planned maintenance does not have a detrimental effect on car parks
Transportation	1.586	1.422	(0.164)	(0.134)	Savings on Bus Operator payments for Bus Subsidies. Anticipated staffing cover for vacant posts did not materialise.	·
Routine Maintenance	1.743	1.793	0.050	0.050	Increased tipping fees for gully emptying between August and March	Keep other routine maintenance work areas closely monitored to determine if overspend can be offset to some extent.

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Neighbourhood Services (Streetscene Service Structure)	0.960				Impact of not implementing the Streetscene service staff structure by 1st October 2011. This also includes the loss of income from the North Wales Trunk Road Agency Technical Investigations Unit that was transferred to Gwynedd Council.	If possible, implement the new structure within the current financial year
Waste Disposal and Civic Amenity Sites	6.833	6.400	(0.433)	(0.387)	Diversion from the pilot of Managed Weekly Collections up to the end of October. Early indications from the full roll out of the service indicate significant diversion from landfill to recyclates and the variance at Period 9 now reflects this. The savings reflect the reduction in landfill tax and tipping fees.	This underspend is the reason that no budget pressure is required for landfill tax and tipping fees in 2012/13. Keep tonnage levels closely monitored which will provide further savings going forward.
Managed Weekly Collections - Waste Collection, Recycling, Sustainable Waste Management Grant and Waste Collection - Trading Account	3.119	3.567	0.448	0.387	The full roll out of the Managed Weekly Collection service commenced from November, on a five day work pattern, rather than six, reflecting the outcome of the Streetscene ballot. As a result of full roll out, significant numbers of new containers for recycling were required, totalling in excess of £0.150m, due to the demand for these from householders. In addition, to meet the demands of full roll out, vehicles were required to be hired and additional staff taken on to maintain the service provision requirements. Additional costs have been incurred for R&M relating to relocating the recycling function from Flint to Buckley and were reported at Period 8.	Keep diversion closely monitored to determine if further savings from landfill tax and tipping fees can be achieved. Additional costs incurred for relocating the recycling function from Flint to Buckley have been realised in period 8, and further equipment purchase has added to the variance.

Budget Monitoring 2011/12 (Month 9)

Service	Revised Budget	Projected Outturn	Variance	Variance Last Month	Cause of Variance	Action Required
	(£m)	(£m)	(£m)	(£m)		
Planning Control	0.459	0.556	0.097	0.097	Costs awarded against the Council in relation to the Public Inquiry for the proposed development on Ruthin Road, Mold. Planning fee income has reduced against projections due to the ongoing economic climate and it is now anticipated to be £0.010m short of target.	It is anticipated that vacancy savings from other areas of Planning Services can assist with negating the majority of this variance over the remainder of the year.
Planning	1.438	1.352	(0.086)	(0.086)	Vacancy savings ahead of service review implementation	
Management Support & Performance	1.371	1.316	(0.055)	(0.050)	Vacancy savings ahead of service review implementation.	
Public Protection	3.397	3.128	(0.269)	(0.269)	Net vacancy savings ahead of service review implementation, together with inyear leavers from posts within the new structure. The underspend position has increased further at Period 8 due to anticipated start dates for vacancies not now being realised until the new financial year.	
Other variances (aggregate)	10.829	10.841	0.012	,	A number of variances of no more than £0.021m individually.	
Total :	32.620	32.503	(0.117)	(0.144)	·	